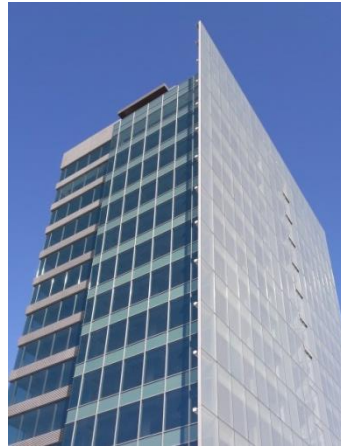




# Lar España Investor Day 2016

5<sup>th</sup> – 7<sup>th</sup> October  
Madrid - Alicante

## Agenda



**Day 1 – Wed, 5-Oct-2016**

**Lagasca 99, Madrid**

Meeting Point:  
Juan Bravo 10, 7<sup>th</sup> floor  
@20:30h

**Day 2 – Thu, 6-Oct-2016**

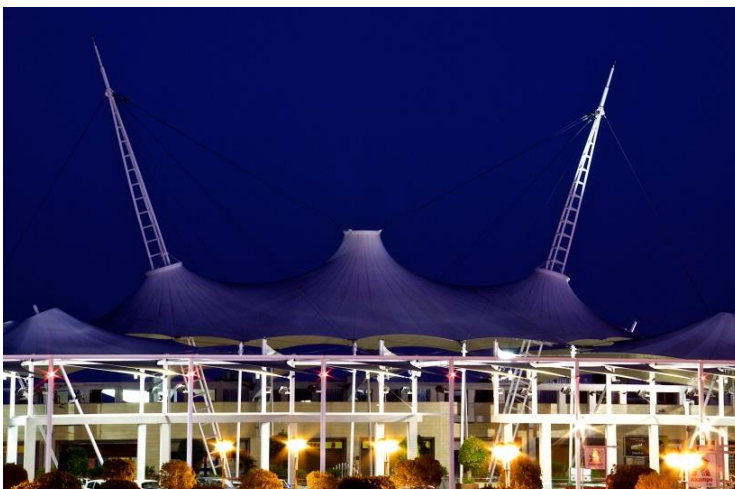
**Marcelo Spínola, Madrid**

Meeting Point:  
Marcelo Spínola 42  
@08:30h

**Day 3 – Fri, 7-Oct-2016**

**Portal de la Marina, Alicante  
Vistahermosa, Alicante**

Meeting Point:  
Hotel Meliá Alicante, Plaza del Puerto 3  
@09:00h



# Agenda

## Day 1 – Wed, 5-Oct-2016 – Lagasca 99 (Juan Bravo 10, 7<sup>th</sup> floor, Madrid)

20:30h	Reception/ Cocktail	Lagasca 99	Management Team
21:30h	Walk/ Drinks	Salamanca Neighborhood	Management Team

## Day 2 – Thu, 6-Oct-2016 – Marcelo Spínola (Marcelo Spínola 42, Madrid)

08:30h	Accreditation	Marcelo Spínola	Reception
09:15h	Presentation	Marcelo Spínola	<b>Jose Luis del Valle,</b> <i>Chairman Lar España</i>
09:30h	Corporate Governance/ CSR	Marcelo Spínola	<b>Alec Emmott,</b> <i>Lar España Board Director</i>
09:45h	The Value of Management	Marcelo Spínola	<b>Luis Pereda,</b> <i>Chairman Grupo Lar</i> <b>Miguel Pereda,</b> <i>CEO Grupo Lar</i> <i>Lar España Director</i>
10:15h	Marcelo Spínola Asset Tour	Marcelo Spínola	Management Team
11:00h	Coffee Break		
11:30h	Corporate Stands	Marcelo Spínola	Management Team
	<div style="display: flex; justify-content: space-around; align-items: center;"><div style="border: 1px solid black; padding: 2px;">360 digital</div><div style="border: 1px solid black; padding: 2px;">Transformation</div><div style="border: 1px solid black; padding: 2px;">Investment</div></div> <div style="display: flex; justify-content: space-around; align-items: center; margin-top: 5px;"><div style="border: 1px solid black; padding: 2px;">Development</div><div style="border: 1px solid black; padding: 2px;">Lagasca 99</div></div>		
13:00h	Special Intervention	Marcelo Spínola	<b>Ignacio Sánchez,</b> <i>Managing Director Leroy Merlin</i>
13:15h	Lunch/ Cocktail		
14:30h	Retail Strategy	Marcelo Spínola	<b>Jose M. Llovet,</b> <i>Grupo Lar Head of Retail</i>
15:00h	Offices/ logistics/ Residential Strategy	Marcelo Spínola	<b>Jorge Perez de Leza,</b> <i>Grupo Lar Head of Europe</i>
15:30h	Coffee Break		
15:45h	Growth & Business Plan	Marcelo Spínola	<b>Miguel Pereda,</b> <i>CEO Grupo Lar</i> <i>Lar España Director</i>
16:30h	End		

16:30h	Departure to Chamartín Train Station	
17:45h	AVE (train) departure to Alicante	
20:00h	AVE (train) arrival to Alicante	
21:00h	Dinner in Alicante	

### Day 3 – Fri, 7-Oct-2016 – Alicante (Hotel Meliá Alicante, Plaza del Puerto 3)

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09:00h	Meeting point: Hotel Meliá Alicante	Alicante	
09:30h	Portal de la Marina Asset Tour	Alicante	Management Team
11:00h	Vistahermosa Asset Tour	Alicante	Management Team
13:00h	End		